## CONFERENCE AT-A-GLANCE

**THANK YOU TO OUR EVENT SPONSORS!**

### MONDAY, OCTOBER 29

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<thead>
<tr>
<th>ROOM</th>
<th>BALLROOMS A, B &amp; C</th>
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<tbody>
<tr>
<td><strong>7:00 AM - 8:00 AM</strong></td>
<td>Registration/Breakfast</td>
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<td><strong>8:00 AM - 8:30 AM</strong></td>
<td>Welcome from APWA Colorado Chapter President Lesley Thomas and Conference Opening by APWA Region IX Director Dan Hartman and APWA National President-Elect Bill Spearman</td>
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<td>Denver International Airport (DEN) Update from Laura Aldrete, Senior Vice President of DEN Real Estate</td>
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<td><strong>9:30 AM - 10:20 AM</strong></td>
<td>Panel Discussion: Innovation, ITS and Interjurisdictional Collaboration Along the South I-25 Corridor - Moderated by Daniel Hutton, Managing Director, Denver South Transportation Management Association with Guest Panelists from Local Municipalities</td>
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<td><strong>10:20 AM - 10:40 AM</strong></td>
<td>BREAK - VISIT OUR SPONSORS</td>
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<tr>
<td><strong>10:40 AM - 11:25 AM</strong></td>
<td>Becoming a High Performance Government: Paving the Road Less Traveled</td>
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<tr>
<td><strong>11:30 AM - 1:30 PM</strong></td>
<td>APWA Colorado Chapter Annual Awards Luncheon - BALLROOMS A, B &amp; C</td>
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<tr>
<td><strong>1:35 PM - 2:20 PM</strong></td>
<td>Envision Shooks Run and Sustainable Infrastructure Planning</td>
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<tr>
<td><strong>2:25 PM - 3:10 PM</strong></td>
<td>Building a Solid Contract Is the Foundation of a Successful Public Works Project</td>
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<tr>
<td><strong>3:10 PM - 3:30 PM</strong></td>
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<td><strong>3:30 PM - 4:15 PM</strong></td>
<td>Emergency Vehicles Operations Center (EVOC) and Traffic Incident Management (TIM) Facility</td>
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<tr>
<td><strong>4:20 PM - 5:05 PM</strong></td>
<td>Planning, Designing and Constructing an Innovative Treatment Facility</td>
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<tr>
<td><strong>5:10 PM - 6:00 PM</strong></td>
<td>Happy Hour Reception Featuring Magician and Mentalist Shawn Preston</td>
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### TUESDAY, OCTOBER 30

#### FEATUED SESSIONS:

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<td>How Colorado Is Building the World's First Internet of Roadways for Connected Vehicles from Chris Armstrong, Director, Smart Mobility, Panasonic Enterprise Solutions Company, Tyler Svitak, Connected and Automated Technology Program Manager, CDOT</td>
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<tr>
<td>8:30 AM - 10:15 AM</td>
<td>ROOM BALLROOM D BALLROOM E</td>
<td>10:20 AM - 11:10 AM</td>
<td>Colorado Roadways: A History, What We Have Learned and What the Future Holds – Concrete and Asphalt Perspectives Integration of Recreation Into Urban Rivers and Drainageways</td>
</tr>
<tr>
<td>11:10 AM - 11:30 AM</td>
<td>BREAK - VISIT OUR SPONSORS</td>
<td>11:30 AM - 1:00 PM</td>
<td>Lunch and Keynote Speaker Nick Kittle Presenting “Sustainovation - The New Age of Public Works” - BALLROOMS A, B &amp; C</td>
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<td>1:05 PM - 1:50 PM</td>
<td>Developing and Delivering Compact Roundabouts in Constrained Environments</td>
<td>Riverside Avenue Bridge Replacement</td>
<td>APWA Accreditation Workshop - PART 1</td>
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<td>1:55 PM - 2:40 PM</td>
<td>Sealing the Collection System: A Holistic Rehabilitation Approach</td>
<td>Construction Manager / General Contractor (CMGC) Project Delivery for Local Agency Improvement Projects</td>
<td>APWA Accreditation Workshop - PART 2</td>
</tr>
<tr>
<td>2:45 PM - 3:30 PM</td>
<td>The New Age of Public Works: Moving from Knowing to Doing</td>
<td>Why a Performance Excellence Journey Makes Sense for Cities and Counties</td>
<td>Infrastructure Repairs from the Surface Without Excavation, Removal and Replacement or Daytime Closures</td>
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<tr>
<td>3:35 PM - 3:45 PM</td>
<td>Closing Comments</td>
<td>BALLROOMS A, B &amp; C</td>
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<td>ALL DAY</td>
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<td>Young Professionals Group Meeting Space</td>
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WELCOME AND OPENING COMMENTS
8:00 AM - 8:30 AM - BALLROOMS A, B & C
Welcome from APWA Colorado Chapter President Lesley Thomas and Conference Opening by APWA Region IX Director Dan Hartman and APWA National President-Elect Bill Spearman.

DENVER INTERNATIONAL AIRPORT (DEN) UPDATE
8:35 AM - 9:25 AM - BALLROOMS A, B & C
Presented By: Laura Aldrete, Senior Vice President of DEN Real Estate
Denver International Airport (DEN) has approximately 16,000 acres of land available for non-aviation development. This is an opportunity to spur local and regional growth, strengthen Denver’s national and international reach, and create non-aviation revenue for the airport. DEN Real Estate recently completed a Strategic Development Plan to guide this effort. Learn more about this framework to transform airport land into a series of concentrated development districts serving a diverse spectrum of businesses.

PANEL DISCUSSION: INNOVATION, ITS AND INTERJURISDICTIONAL COLLABORATION ALONG THE SOUTH I-25 CORRIDOR
9:30 AM - 10:20 AM - BALLROOMS A, B & C
Moderated By: Daniel Hutton, Managing Director, Denver South Transportation Management Association; with guest panelists from local municipalities including the cities of Centennial, Greenwood Village and Lone Tree
Denver South TMA and its stakeholders along the South I-25 Corridor have traditionally focused their long-term transportation planning strategies around hard infrastructure, commuter education and communications. Their new way forward refocuses this approach by developing the virtual infrastructure to better connect the region via an Intelligent Transportation Systems (ITS) Coalition with three main tenants: innovation, ITS and interjurisdictional collaboration. The panel will provide insight into the lessons learned and initial findings.

BECOMING A HIGH PERFORMANCE GOVERNMENT: PAVING THE ROAD LESS TRAVELED
10:40 AM - 11:25 AM - BALLROOM D
Presented By: Heather Henderson, Relationship Manager, Cartegraph
Do you feel like there is a better way to do things, but you just don’t know how to make the change? Is your organization not operating as efficiently or effectively as it should? Are you struggling with capturing the right data to tell the right story to achieve clarity with elected officials or the public? If so, come learn about how to become a high-performance organization that will set you on a path to addressing all of these issues.

STRATEGIC PLANNING FOR CAPITAL GRANTS
10:40 AM - 11:25 AM - BALLROOM E
Presented By: Tia Cavender, Founder, Dig Deep Research
This session will introduce alternative approaches to fundraising for capital improvement projects, including case studies that showcase how municipalities have successfully acquired external funding for water infrastructure and park projects. You’ll leave with a better understanding of how these funding approaches could be implemented in your organization.

APWA COLORADO CHAPTER ANNUAL AWARDS LUNCHEON
11:30 AM - 1:30 PM - BALLROOMS A, B & C

ENVISION SHOOKS RUN AND SUSTAINABLE INFRASTRUCTURE PLANNING
1:35 PM - 2:20 PM - BALLROOM D
Presented By: Dan Krueger, PE, Associate, and Justine Fedde, Transportation Engineer, Felsburg Holt & Ullevig, Aaron Egbert, Project Manager, City of Colorado Springs
Envision Shooks Run is a new and forward-looking, multi-disciplinary approach to create both a long-range plan, and a toolbox for the City of Colorado Springs to plan and manage infrastructure replacement and City investments in roadway, drainage, bridge, pedestrian, bicycle, transit, parks, trails, redevelopment, and economic vitality. Public Works led the project, working extensively with the community, developers, city staff, and elected officials. During the project, a toolbox...
was created that included prioritization, budgeting, scheduling, recommended early actions, and project definition information for City staff to manage improvement projects. Learn more about this innovative approach to creating a new and comprehensive method for defining and managing infrastructure improvements in the future.

**811 UTILITY LEGISLATION – WHAT DOES THIS HAVE TO DO WITH ME?**
1:35 PM - 2:20 PM - BALLROOM E

Presented By: Dana Bijold, PE, Project Manager, Goodbee and Associates
During the spring Colorado Legislative session, a critical bill passed that addresses the process of utility identification. SB167, or the “811 Bill,” has a significant impact on the way utilities are handled and will affect numerous transportation projects throughout the state. Goodbee, local utility experts in Colorado, will help dissect the bill, and provide a comprehensive breakdown for questions like: How do I know if my project is affected by this new regulation? What determines its applicability? How do I address the requirements? What the heck is SUE and ASCE 38, and how do I implement them? How does this differ from how we have already been handling utilities on projects?

**BUILDING A SOLID CONTRACT IS THE FOUNDATION OF A SUCCESSFUL PUBLIC WORKS PROJECT**
2:25 PM - 3:10 PM - BALLROOM D

Presented By: Linda Michow, Partner and Marcus McAskin, Partner, Michow, Cox and McAskin, LLP
Learn the basics of contract law, and delve into the legal requirements of public works construction contracts regarding bidding thresholds, bonding, insurance and final payments. The session will also address contract implementation strategies and follow through.

**HEATER REPAVING: A NEW ALTERNATIVE FOR PAVEMENT REHABILITATION**
2:25 PM - 3:10 PM - BALLROOM E

Presented By: Todd Gonser, Colorado/Utah Manager, Cutler Repaving
Heater repaving (or Hot In-Place Asphalt Pavement Recycling) is used to heat, scarify, rejuvenate and redistribute the existing asphalt surface as a leveling course. Then an HMA overlay is applied as the wearing course – using a single machine. See why this is an effective alternative to conventional, “old-school” surface treatments and how its innovative and sustainable aspects can help you meet fiscal and environmental requirements. Plus, local agencies will share their projects.

**EMERGENCY VEHICLES OPERATIONS CENTER (EVOC) AND TRAFFIC INCIDENT MANAGEMENT (TIM) FACILITY**
3:30 PM - 4:15 PM - BALLROOM D

Presented By: Sean Owens, PE, Special Projects Manager, Douglas County Public Works Engineering
The EVOC/TIM facility has become a reality after overcoming numerous, momentous obstacles, including pulling several Douglas County departments together. Funding for the facility construction was obtained by a public private partnership, and the TIM training area was constructed by funding obtained by CDOT. The TIM Training Area is a ¼ mile concrete highway section that will be used by CDOT, EVOC users and first responders for highway accident management, crash investigation and other essential training. This is the first practical site in the state of Colorado, and only the second such site in the country.

**BEYOND THE SMART CITY: POSITIONING YOUR PUBLIC WORKS AGENCY FOR AN UNIMAGINABLE FUTURE**
3:30 PM - 4:15 PM - BALLROOM E

Presented By: Dave Zelenok, PE, Manager - Local Government Services, Rick White PE, President – Government Services, George Wentz, PE, Vice President – HR Green Panel
An avalanche of new technologies that will transform the urban fabric is upon us, and we must prepare for and implement these new advancements. With each new technology comes a full array of unforeseen challenges. More importantly, with the full adoption of driverless cars less than 20 years away, demand for our infrastructure will change profoundly – and our profession will be challenged to reallocate trillions in transportation investments. The need for smart technologies, integrating telecommunications and fiber optics, will become essential. This discussion will help your agency get there.
MONDAY, OCTOBER 29

PLANNING, DESIGNING AND CONSTRUCTING AN INNOVATIVE TREATMENT FACILITY
4:20 PM - 5:05 PM - BALLROOM D

Presented By: Justin Elkins, Chief Plant Operator, Cory Peterson, Water Resources Engineer, City of Louisville and Patrick Radabaugh, Regional Wastewater Practice Leader, Dewberry

The City of Louisville Wastewater Treatment Plant (WWTP) had not been upgraded in almost twenty-five years. New effluent nutrient limits were included in the discharge permit that required a major capital investment in the treatment infrastructure, with additional, stricter limits coming in ten to twenty years. Louisville chose to be sustainable, investing more now to reduce infrastructure requirements later, and improve energy efficiency overall. Learn more about this forward-thinking attitude that takes advantage of a ten year delay in stricter limits, resulting in better management of future cost impacts to customers.

A NEW APPROACH TO STORMWATER PLANNING IN DENVER
4:20 PM - 5:05 PM - BALLROOM E

Presented By: Bruce Uhernik, Engineer and Architect Supervisor, City & County of Denver; Jennifer Williams, Senior Engineer, City & County of Denver and Beth Vogelsang, AICP Owner, OV Consulting

Denver faces many challenges in stormwater planning - inadequately sized infrastructure that cannot handle current flows; inadequate space to implement upgrades; and individual areas at risk of flooding. Past use of grey infrastructure solutions and slowly replacing older pipes as funding allowed no longer worked. Denver’s stormwater planning has evolved as a collaborative approach between community interests, urban design opportunities, green infrastructure innovation and grey infrastructure needs to better identify a range of stormwater solutions, policies and programs at varying levels of size and cost.

HAPPY HOUR RECEPTION
5:10 PM - 6:00 PM - FOYER + BALLROOMS A, B & C

Mix and mingle with your peers and enjoy the amazing feats of magician and mentalist Shawn Preston.

TUESDAY, OCTOBER 30

HOW COLORADO IS BUILDING THE WORLD’S FIRST INTERNET OF ROADWAYS FOR CONNECTED VEHICLES
8:30 AM - 10:15 AM - BALLROOMS A, B & C

Presented By: Chris Armstrong, Director, Smart Mobility, Panasonic Enterprise Solutions Company

The Colorado Department of Transportation has partnered with Panasonic to build the world’s first Internet of Roadways. Vehicle-to-Everything (V2X) technology is being deployed by automakers, but the missing link is a transportation system capable of talking and listening to connected vehicles. Learn how they are taking connected vehicles from testing, to meaningful scale that can begin addressing the biggest safety and mobility challenges of our time.

COLORADO ROADWAYS: A HISTORY, WHAT WE HAVE LEARNED AND WHAT THE FUTURE HOLDS – CONCRETE AND ASPHALT PERSPECTIVES
10:20 AM - 11:10 AM - BALLROOM D

Presented By: Mike Skinner, PE, Director of Pavement Engineering, Colorado Asphalt Pavement Association, and Jamie Johnson, Pavement Engineer CO/WY Chapter of the American Concrete Pavement Association

This presentation will include the history and significance of Colorado’s transportation system, recognizing advancements in technology and how they impact future roadway design and construction. How local agency roadway networks influence the overall state transportation system and lessons learned about performance will be discussed.

INTEGRATION OF RECREATION INTO URBAN RIVERS AND DRAINAGEWAYS
10:20 AM - 11:10 AM - BALLROOM E

Presented By: Brooke Seymour, Project Manager, Urban Drainage and Flood Control District and Richard McLaughlin, PE, Surface Water Practice Leader; Merrick & Company

Get insight into the planning, design and construction challenges that come with including recreational amenities and venues into, and along rivers and drainageway projects. This session will enable engineers, stakeholders, and planners to understand lessons
learned over the years, and apply those lessons and various fundamentals to their own projects.

LUNCH SESSION: NICK KITTLE PRESENTING “SUSTAINOVATION - THE NEW AGE OF PUBLIC WORKS”
11:30 AM - 1:30 PM - BALLROOMS A, B & C

Presented By: Nick Kittle, Speaker, Trainer and Facilitator, Sustainovation
Nick speaks about government innovation and sustainability across the country. He was formerly the Public Works Director and Innovation and Sustainability Director in Colorado Springs. He has a unique perspective on the principles that encourage the next level of Public Works thinking, and how the environment plays a key role and opportunity for us to learn about integrated, complex systems that are resilient. Nick will share his personal experiences of pushing the envelope of Public Works thinking and how we can be successful in bringing new ideas forward. Participants will see the power of data-driven, holistic decision-making, and how that plays a key role in making smart cities and integrated infrastructure.

DEVELOPING AND DELIVERING COMPACT ROUNDABOUTS IN CONSTRAINED ENVIRONMENTS
1:05 PM - 1:50 PM - BALLROOM C

Presented By: Rick Erjavec, PE, Senior Engineer, Elizabeth Stover, PE, Engineer, Dale Tischmak, Associate, Felsburg Holt & Ullevig, Matt Hogan, Project Manager, Kraemer North America and Tom Kassmel, Town Engineer, Town of Vail
The I-70 Vail Underpass is a new multi-modal pedestrian and vehicular connection that ties the north and south frontage roads together. Design challenges included severe geometric constraints, minimizing impacts to property owners on the north, and the environmentally sensitive Gore Creek on the south. This session will discuss the methods used to develop a compact, efficient roundabout design to accommodate truck, pedestrian and tourist traffic, project benefits, regulatory challenges noise mitigation, and public outreach to communicate with elected officials, the Town Council, CDOT, FHWA, and community associations.

RIVERSIDE AVENUE BRIDGE REPLACEMENT
1:05 PM - 1:50 PM - BALLROOM D

Presented By: Sean Oroho, Senior Bridge Engineer and Project Manager, HDR and Sean Stellish, Project Manager, Michael Baker International
Learn about this project that replaces the existing Riverside Avenue Bridge over Spring Creek in Fort Collins with a new, longer span bridge built at a higher elevation utilizing Accelerated Bridge Construction and use of UHPC. The project improves performance of the bridge, Spring Creek Trail, and Riverside Avenue during extreme flooding events, and provides direct access to these facilities during storms. Plus, coordination with the Spring Creek stream restoration project will be covered.

APWA ACCREDITATION WORKSHOP - 2 PART SERIES
1:05 PM - 2:40 PM - BALLROOM E

Presented By: Tracy Quintana, Accreditation Manager, American Public Works Association (APWA)
Self-assessment is a valuable tool for determining how an agency’s policies, procedures and practices compare to those recommended by nationally recognized experts in the field of Public Works. Agencies can use this guidance as a model for developing or improving methods to enhance performance, increase productivity, and to strengthen employee morale. Organizations can then decide if they want to continue with accreditation.

SEALING THE COLLECTION SYSTEM: A HOLISTIC REHABILITATION APPROACH
1:55 PM - 2:40 PM - BALLROOM C

Presented By: Jeff Maier, PE, Director of Engineering, C&L Water Solutions and Michael Jereb, Rocky Mountain Regional Sales Manager, LMK Technologies
Holistic rehabilitation is the strategic utilization of multiple, complimentary types of trenchless technologies, applied in combination to achieve highly effective, best value solutions to sewer system infiltration and corrosion problems. Even with smaller projects, the cost savings and end results of using this approach are dramatic. Don’t miss project case studies where technologies like UV-Cured CIPP lining, manhole lining using epoxy material, lateral rehabilitation using ASTM F2561-compliant full wrap hydrophilic systems, and chemical grouting were successfully utilized.
CONSTRUCTION MANAGER / GENERAL CONTRACTOR (CMGC) PROJECT DELIVERY FOR LOCAL AGENCY IMPROVEMENT PROJECTS 1:55 PM - 2:40 PM - BALLROOM D

Presented By: Randy Mourning, Public Works Director, City of Sheridan and Brandon Simao, PE, Project Manager, Kraemer North America

This presentation demonstrates the CMGC Project Delivery method as a means to deliver programmatic, city-wide improvements that maximize the use of public funds. We’ll showcase how project risks are best managed using this method and demonstrate how a holistic program-based CMGC contract can expedite delivery, reduce public impact through planning, and better communicate the project message.

THE NEW AGE OF PUBLIC WORKS: MOVING FROM KNOWING TO DOING 2:45 PM - 3:30 PM - BALLROOM C

Presented By: Laura Kroeger, PE, Program Manager Stream Services, Urban Drainage and Flood Control District and John Burke, PE, Senior Projects Engineer, City of Westminster

The New Age of Public Works isn’t so new. We have read or written the articles, seen the presentations on learning organizations, systems thinking, scenario planning, interconnected, mutually-dependent systems, visioning and future-planning for years. This New Age is about moving from knowing and saying buzz words, to taking action. Public Works needs strong leaders in both the private and public sector to take on the challenges of aging infrastructure, shrinking budgets and struggling political system. Be part of this New Age movement by first recognizing what is holding us back as an industry, and then putting your own personal Action Plan together to help move from knowing what needs to be done to doing what needs to be done.

WHY A PERFORMANCE EXCELLENCE JOURNEY MAKES SENSE FOR CITIES AND COUNTIES 2:45 PM - 3:30 PM - BALLROOM D

Presented By: Larry Schneider, Streets Superintendent and Laurie Kadorich, Director of Planning, Development and Transportation, City of Fort Collins

The City of Fort Collins has been on a performance excellence journey for the past nine years, slowly chipping away at “opportunities for improvement” as identified by examiners using the Malcolm Baldrige criteria. In 2017, it was the third municipality ever to receive the Malcolm Baldrige National Quality Award. After many years of this journey, and coming out a better organization, Fort Collins will share why performance excellence makes sense for municipalities, how organizations of any size can begin the journey, and the plethora of benefits the community can expect.

INFRASTRUCTURE REPAIRS FROM THE SURFACE WITHOUT EXCAVATION, REMOVAL AND REPLACEMENT OR DAYTIME CLOSURES 2:45 PM - 3:30 PM - BALLROOM E

Presented By: Ron Youngman, PE, Engineer and Robert VandeHoeven, PE, Engineer, Concrete Stabilization Technologies (CST)

Good maintenance for roads, bridges, drainage systems, structures and many utilities has always been more economical, time efficient, and less inconvenient for the traveling public than reconstruction. Learn how Expanding Structural Polymers (ESP’s) can be injected through small diameter holes, drilled from the surface, to solve a variety of Public Works challenges including settled or leaning parts on bridges, infrastructure and buildings, improving ride quality on roads, fixing leaks, and repair and stabilizing areas damaged by erosion, flooding and landslides. Best of all, they can be installed at night and are environmentally safe.
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